



The Board of Directors of KIM HIN JOO (MALAYSIA) BERHAD hereby announce the following unaudited consolidated results for the third quarter and financial period ended (“FPE”) 30 September 2025.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND  
OTHER COMPREHENSIVE INCOME FOR THE THIRD QUARTER AND FPE  
30 SEPTEMBER 2025**

|                                                                 | <b>3 months ended</b> |                   | <b>9 months ended</b> |                   |
|-----------------------------------------------------------------|-----------------------|-------------------|-----------------------|-------------------|
|                                                                 | <b>30.09.2025</b>     | <b>30.09.2024</b> | <b>30.09.2025</b>     | <b>30.09.2024</b> |
|                                                                 | <b>RM'000</b>         | <b>RM'000</b>     | <b>RM'000</b>         | <b>RM'000</b>     |
| Revenue                                                         | 18,481                | 22,672            | 58,253                | 68,548            |
| Cost of sales                                                   | (10,695)              | (12,880)          | (33,117)              | (39,532)          |
| Gross profit                                                    | 7,786                 | 9,792             | 25,136                | 29,016            |
| Other operating income                                          | 671                   | 563               | 1,582                 | 1,525             |
| Selling and marketing costs                                     | (678)                 | (958)             | (2,174)               | (2,455)           |
| Administration and other<br>operating expenses                  | (8,639)               | (9,969)           | (26,192)              | (30,042)          |
| Finance cost                                                    | (142)                 | (158)             | (374)                 | (475)             |
| <b>Loss before tax</b>                                          | <b>(1,002)</b>        | <b>(730)</b>      | <b>(2,022)</b>        | <b>(2,431)</b>    |
| Tax expense                                                     | (1)                   | (104)             | (25)                  | (369)             |
| <b>Loss and total<br/>comprehensive loss for the<br/>period</b> | <b>(1,003)</b>        | <b>(834)</b>      | <b>(2,047)</b>        | <b>(2,800)</b>    |
| <b>Basic earnings per<br/>ordinary share (sen)</b>              | <b>(0.26)</b>         | <b>(0.22)</b>     | <b>(0.54)</b>         | <b>(0.74)</b>     |

The unaudited Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.



**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
AS AT 30 SEPTEMBER 2025**

|                                                  | <b>As at<br/>30.09.2025<br/>RM'000</b> | <b>As at<br/>31.12.2024<br/>RM'000<br/>(Audited)</b> |
|--------------------------------------------------|----------------------------------------|------------------------------------------------------|
| <b>ASSETS</b>                                    |                                        |                                                      |
| <b>Non-Current Assets</b>                        |                                        |                                                      |
| Plant and equipment                              | 3,758                                  | 3,524                                                |
| Right-of-use assets                              | 10,622                                 | 8,413                                                |
| Deferred tax assets                              | 696                                    | 721                                                  |
| Refundable deposits                              | 1,015                                  | 824                                                  |
|                                                  | <b>16,091</b>                          | <b>13,482</b>                                        |
| <b>Current Assets</b>                            |                                        |                                                      |
| Inventories                                      | 24,448                                 | 33,134                                               |
| Trade receivables                                | 1,537                                  | 1,436                                                |
| Other receivables, deposits and prepaid expenses | 6,317                                  | 4,847                                                |
| Short-term investments                           | 6,000                                  | -                                                    |
| Tax recoverable                                  | 1,495                                  | 1,123                                                |
| Fixed deposits with licensed banks               | 27,318                                 | 16,204                                               |
| Cash and bank balances                           | 6,274                                  | 17,750                                               |
|                                                  | <b>73,389</b>                          | <b>74,494</b>                                        |
| <b>TOTAL ASSETS</b>                              | <b>89,480</b>                          | <b>87,976</b>                                        |



**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
AS AT 30 SEPTEMBER 2025**

|                                                                                            | <b>As at<br/>30.09.2025<br/>RM'000</b> | <b>As at<br/>31.12.2024<br/>RM'000<br/>(Audited)</b> |
|--------------------------------------------------------------------------------------------|----------------------------------------|------------------------------------------------------|
| <b>Equity attributable to owners of the parent</b>                                         |                                        |                                                      |
| Share capital                                                                              | 31,128                                 | 31,128                                               |
| Retained earnings                                                                          | 39,287                                 | 41,714                                               |
| <b>TOTAL EQUITY</b>                                                                        | <b>70,415</b>                          | <b>72,842</b>                                        |
| <b>Non-Current Liability</b>                                                               |                                        |                                                      |
| Lease liabilities                                                                          | 7,317                                  | 4,946                                                |
|                                                                                            | 7,317                                  | 4,946                                                |
| <b>Current Liabilities</b>                                                                 |                                        |                                                      |
| Trade payables                                                                             | 4,140                                  | 2,090                                                |
| Other payables, accrued expenses and provision                                             | 3,982                                  | 4,380                                                |
| Amount due to other ultimate holding company                                               | 20                                     | -                                                    |
| Amount due to other related companies                                                      | 227                                    |                                                      |
| Lease Liabilities                                                                          | 3,379                                  | 3,717                                                |
| Tax Liabilities                                                                            | -                                      | 1                                                    |
|                                                                                            | 11,748                                 | 10,188                                               |
| <b>TOTAL LIABILITIES</b>                                                                   | <b>19,065</b>                          | <b>15,134</b>                                        |
| <b>TOTAL EQUITY AND LIABILITIES</b>                                                        | <b>89,480</b>                          | <b>87,976</b>                                        |
| Net assets per ordinary share attributable to ordinary equity holders of the Company (sen) | 18.53                                  | 19.17                                                |

The unaudited Condensed Consolidated Statement of Financial Position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.



**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE FPE 30 SEPTEMBER 2025**

←—Attributable to owners of the Company—→

|                                        | <b>Share<br/>Capital<br/>RM'000</b> | <b>Retained<br/>Earnings<br/>RM'000</b> | <b>Total<br/>RM'000</b> |
|----------------------------------------|-------------------------------------|-----------------------------------------|-------------------------|
| <b>Balance as at 1 January 2024</b>    | 31,128                              | 45,145                                  | <b>76,273</b>           |
| Total comprehensive loss for the year  | -                                   | (2,800)                                 | <b>(2,800)</b>          |
| Dividend paid (19 August 2024)         | -                                   | (380)                                   | <b>(380)</b>            |
| <b>Balance as at 30 September 2024</b> | <b>31,128</b>                       | <b>41,965</b>                           | <b>73,093</b>           |
| <b>Balance as at 1 January 2025</b>    | 31,128                              | 41,714                                  | <b>72,842</b>           |
| Total comprehensive loss for the year  | -                                   | (2,047)                                 | <b>(2,047)</b>          |
| Dividend paid (18 August 2025)         | -                                   | (380)                                   | <b>(380)</b>            |
| <b>Balance as at 30 September 2025</b> | <b>31,128</b>                       | <b>39,287</b>                           | <b>70,415</b>           |

The unaudited Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.



**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE FPE 30 SEPTEMBER 2025**

|                                                                      | <b>9 months<br/>ended<br/>30.09.2025<br/>RM'000</b> | <b>9 months<br/>ended<br/>30.09.2024<br/>RM'000</b> |
|----------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|
| <b>CASH FLOWS FROM/(USED IN) OPERATING<br/>ACTIVITIES</b>            |                                                     |                                                     |
| Loss before tax                                                      | (2,022)                                             | (2,431)                                             |
| Adjustments:                                                         |                                                     |                                                     |
| Amortisation of right-of-use asset                                   | 3,584                                               | 5,224                                               |
| Depreciation for plant and equipment                                 | 1,690                                               | 2,334                                               |
| Finance costs:                                                       |                                                     |                                                     |
| - Unwinding of interest expense of provision for<br>restoration cost | 11                                                  | 14                                                  |
| - Lease interest expense                                             | 363                                                 | 461                                                 |
| Fit out contribution                                                 |                                                     | (125)                                               |
| Gain on disposal of plant and equipment                              | (22)                                                | -                                                   |
| Gain on termination of MFRS 16                                       | (104)                                               | (22)                                                |
| Interest income                                                      | (877)                                               | (534)                                               |
| Inventories                                                          |                                                     |                                                     |
| - Written down / (Reversal)                                          | 11                                                  | (75)                                                |
| - Written off                                                        | 279                                                 | 193                                                 |
| Plant and equipment written off                                      | 33                                                  | 3                                                   |
| Unrealised (gain) / loss on foreign exchange                         | (40)                                                | 52                                                  |
| Unwinding of interest income – refundable deposit                    | (38)                                                | (78)                                                |
| Operating profit before changes in working capital                   | <b>2,868</b>                                        | <b>5,016</b>                                        |
| Changes in working capital:                                          |                                                     |                                                     |
| (Increase)/Decrease in:                                              |                                                     |                                                     |
| Inventories                                                          | 8,396                                               | 14,039                                              |
| Trade receivables                                                    | (101)                                               | 189                                                 |
| Other receivables, deposits and prepaid expenses                     | (1,665)                                             | 330                                                 |
| Amount due from holding company                                      | -                                                   | 83                                                  |
| Amount due from other related companies                              | -                                                   | 229                                                 |
| Increase/(Decrease) in:                                              |                                                     |                                                     |
| Trade payables                                                       | 2,084                                               | (4,856)                                             |
| Other payables, accrued expenses and provision                       | (437)                                               | (1,984)                                             |
| Amount due to ultimate holding company                               | 21                                                  | -                                                   |
| Amount due to other related companies                                | 233                                                 | (7)                                                 |
| Cash generated from operations                                       | 11,399                                              | 13,039                                              |
| Income tax paid                                                      | (450)                                               | (516)                                               |
| Income tax refund                                                    | 77                                                  | -                                                   |
| Net cash from operating activities                                   | <b>11,026</b>                                       | <b>12,523</b>                                       |



**UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE FPE 30 SEPTEMBER 2025**

|                                                                                          | <b>9 months<br/>ended<br/>30.09.2025<br/>RM'000</b> | <b>9 months<br/>ended<br/>30.09.2024<br/>RM'000</b> |
|------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|
| <b>CASH FLOWS FROM/(USED IN) INVESTING<br/>ACTIVITIES</b>                                |                                                     |                                                     |
| Acquisition of plant and equipment                                                       | (1,957)                                             | (100)                                               |
| Interest received                                                                        | 877                                                 | 534                                                 |
| Increase in short-term investment                                                        | (6,000)                                             | -                                                   |
| Proceed from disposal of short-term investment                                           | -                                                   | 2,039                                               |
| Proceeds from disposal of fixed assets                                                   | 22                                                  | -                                                   |
| Net cash (used in) / from investing activities                                           | <b>(7,058)</b>                                      | <b>2,473</b>                                        |
| <b>CASH FLOWS USED IN FINANCING<br/>ACTIVITIES</b>                                       |                                                     |                                                     |
| Interest paid                                                                            | (363)                                               | (461)                                               |
| Dividend paid                                                                            | (380)                                               | (380)                                               |
| Repayment of lease liabilities                                                           | (3,587)                                             | (5,308)                                             |
| Net cash used in financing activities                                                    | <b>(4,330)</b>                                      | <b>(6,149)</b>                                      |
| <b>NET (DECREASE) / INCREASE IN CASH AND<br/>CASH EQUIVALENTS</b>                        | (362)                                               | 8,847                                               |
| Effect of exchange rate differences on the balance of<br>cash held in foreign currencies | -                                                   | (6)                                                 |
| <b>CASH AND CASH EQUIVALENTS AT<br/>BEGINNING OF FINANCIAL PERIOD</b>                    | 31,818                                              | 18,531                                              |
| <b>CASH AND CASH EQUIVALENTS AT END OF<br/>FINANCIAL PERIOD</b>                          | <b>31,456</b>                                       | <b>27,372</b>                                       |
| <b>Cash and cash equivalents comprise:</b>                                               |                                                     |                                                     |
| Fixed deposits                                                                           | 27,318                                              | 8,199                                               |
| Cash and bank balances                                                                   | 6,274                                               | 20,150                                              |
|                                                                                          | 33,592                                              | 28,349                                              |
| Less: Fixed deposits pledged with licensed banks                                         | (2,136)                                             | (977)                                               |
|                                                                                          | <b>31,456</b>                                       | <b>27,372</b>                                       |

^ Negligible

The unaudited Condensed Consolidated Statement of Cash Flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

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**A COMPLIANCE WITH MALAYSIAN FINANCIAL REPORTING STANDARDS (MFRS) 134: INTERIM FINANCIAL REPORTING AND THE ACE MARKET LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (“BURSA SECURITIES”) (“LISTING REQUIREMENTS”)**

**A1 Basis of preparation**

These condensed consolidated interim financial statements are unaudited and have been prepared in accordance with all the new Malaysian Financial Reporting Standards (“**MFRS**”) and Amendments to MFRSs issued by the Malaysian Accounting Standards Board (“**MASB**”) and Rule 9.22 and Appendix 9B of the Listing Requirements.

The unaudited condensed consolidated interim financial statements should be read in conjunction with audited financial statements for the financial year ended (“**FYE**”) 31 December 2024 and the accompanying explanatory notes therein. The explanatory notes attached to these unaudited condensed consolidated interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of Kim Hin Joo (Malaysia) Berhad and its subsidiaries (“**Group**”) since FYE 31 December 2024.

**A2 Material Accounting Policy Information**

The accounting policies adopted by the Group in these condensed consolidated interim financial statements are consistent with those adopted in the audited financial statements for the FYE 31 December 2024, save for the adoption of the following amendments to MFRSs, which became effective and relevant to the Group for financial period beginning 1 January 2025:

**Amendments to MFRS**

Amendments to MFRS 121 *Lack of Exchangeability*

The adoption of the above amendments to MFRS did not have any material impact on the amounts reported in the financial statements of the Group upon its initial application.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

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**New MFRSs and amendments to MFRSs in issue but not yet effective**

At the date of authorisation for issue of these financial statements, the new MFRSs and amendments to MFRSs which were in issue but not yet effective and not early adopted by the Group are as listed below:

|                                    |                                                                                                          |
|------------------------------------|----------------------------------------------------------------------------------------------------------|
| Amendments to MFRS 10 and MFRS 128 | <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture<sup>1</sup></i> |
| Amendments to MFRSs                | <i>Annual Improvements to MFRS Standards – Volume 11<sup>2</sup></i>                                     |
| Amendments to MFRS 9 and MFRS 7    | <i>Amendments to the Classification and Measurement of Financial Instruments<sup>2</sup></i>             |
| MFRS 18                            | <i>Presentation and Disclosure in Financial Statements<sup>3</sup></i>                                   |
| MFRS 19                            | <i>Subsidiaries Without Public Accountability: Disclosures<sup>3</sup></i>                               |

<sup>1</sup> Effective date deferred to a date to be determined and announced by MASB.

<sup>2</sup> Effective immediately for annual periods beginning before 1 January 2026 with earlier application permitted.

<sup>3</sup> Effective immediately for annual periods beginning before 1 January 2027 with earlier application permitted.

The adoption of these new MFRSs and amendments to MFRSs are not expected to have any material financial impact on the financial statements of the Group in the period of initial application.

**A3 Auditors' Report on Preceding Annual Financial Statements**

The auditors' report on the preceding audited financial statements of the Group for the FYE 31 December 2024 was not subject to any qualification.

**A4 Seasonality**

The Group's business operations are generally dependent on the Malaysia's economy, consumer confidence and Government restrictions and policies on retail operations, as well as major festive seasons sales such as Chinese New Year, Hari Raya and Christmas celebrations.

**A5 Nature and amount of items affecting assets, liabilities, equity, net income, or cash flows that are unusual because of their nature, size or incidence**

There were no unusual items affecting assets, liabilities, equity, net income or cash flows of the Group during the current financial quarter under review.

**A6 Changes in Estimates**

There were no changes in estimates that have had a material effect on the current quarter results.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

**A7 Changes in Debt and Equity Securities**

There was no issuance, cancellations, repurchases, resale or repayments of debt and equity securities during the current financial quarter.

**A8 Dividends Paid**

A final dividend of 0.1 sen per ordinary share amounting to RM380,000 in respect of the financial year ended 31 December 2024 has been approved by shareholders at the Forty Forth Annual General Meeting held on 28 May 2025, which was paid on 18 August 2025.

**A9 Operating segments**

The business segment of the Group comprises Retail and Distribution.

The segmental analysis of the Group's revenue by business segments are set out as follows:

|              | <b>3 months ended</b> |                   | <b>9 months ended</b> |                   |
|--------------|-----------------------|-------------------|-----------------------|-------------------|
|              | <b>30.09.2025</b>     | <b>30.09.2024</b> | <b>30.09.2025</b>     | <b>30.09.2024</b> |
|              | <b>RM'000</b>         | <b>RM'000</b>     | <b>RM'000</b>         | <b>RM'000</b>     |
| Retail       | 16,257                | 20,094            | 50,962                | 59,833            |
| Distribution | 2,224                 | 2,578             | 7,291                 | 8,715             |
| <b>Total</b> | <b>18,481</b>         | <b>22,672</b>     | <b>58,253</b>         | <b>68,548</b>     |

The major contributor to the revenue stream of the Group was from the retail segment, which constituted 87.48% of the Group's total revenue for FPE 30 September 2025, recording sales totalling RM50.96 million. This represents a decrease of approximately 14.83% compared to RM59.83 million recorded in the previous FPE 30 September 2024. The decrease in retail revenue was mainly driven by lower sales performance and the closure of four stores as of Q3 2025, which contributed to the overall reduction in sales.

Meanwhile, the Distribution segment revenue recorded a decrease of 16.40% from RM8.72 million in the FPE 30 September 2024 to RM7.29 million in the FPE 30 September 2025.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

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**A10 Valuation of Plant and Equipment**

There were no valuations of plant and equipment during the current quarter under review.

**A11 Material Subsequent Event**

There were no significant events since the end of this current quarter up to the date of this announcement.

**A12 Changes in the Composition of the Group**

There were no changes in the composition of the Group for the current quarter.

**A13 Contingent liabilities or contingent assets**

There were no contingent liabilities or contingent assets as at the date of this interim financial report.

**A14 Recurrent Related Party Transactions (“RRPT”)**

Save as disclosed below, there was no other RRPT for the FPE 30 September 2025:

|                                    | <b>9 months ended<br/>30.09.2025<br/>RM'000</b> | <b>9 months ended<br/>30.09.2024<br/>RM'000</b> |
|------------------------------------|-------------------------------------------------|-------------------------------------------------|
| Purchases                          | 731                                             | 1,306                                           |
| Sales                              | 816                                             | 602                                             |
| Rental payable                     | 720                                             | 720                                             |
| E-Commerce management fees payable | 205                                             | 212                                             |
| Corporate management fees payable  | -                                               | 82                                              |
| Management service routine fees    | -                                               | 147                                             |



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

**B COMPLIANCE WITH APPENDIX 9B OF THE LISTING REQUIREMENTS**

**B1 Review of Performance**

|                    | Individual Period (3rd Quarter)                    |                                                                       |          |         | Cumulative Period (9 Months)                        |                                                                      |          |         |
|--------------------|----------------------------------------------------|-----------------------------------------------------------------------|----------|---------|-----------------------------------------------------|----------------------------------------------------------------------|----------|---------|
|                    | Current<br>Year<br>Quarter 30<br>September<br>2025 | Preceding<br>Year<br>Corresponding<br>Quarter 30<br>September<br>2024 | Variance |         | Current<br>Year-to-<br>date 30<br>September<br>2025 | Preceding<br>Year<br>Corresponding<br>Period 30<br>September<br>2024 | Variance |         |
|                    | RM'000                                             | RM'000                                                                | RM'000   | %       | RM'000                                              | RM'000                                                               | RM'000   | %       |
| Revenue            | 18,481                                             | 22,672                                                                | (4,191)  | (18.49) | 58,253                                              | 68,548                                                               | (10,295) | (15.02) |
| Gross Profit       | 7,786                                              | 9,792                                                                 | (2,006)  | (20.49) | 25,136                                              | 29,016                                                               | (3,880)  | (13.37) |
| Loss Before<br>Tax | (1,002)                                            | (730)                                                                 | (272)    | (37.26) | (2,022)                                             | (2,431)                                                              | 409      | 16.82   |

**Current quarter (“Q3 2025”) against preceding corresponding quarter (“Q3 2024”)**

The Group recorded a revenue of RM18.48 million for the current quarter, compared to RM22.67 million in the corresponding quarter of the previous year. The decline in revenue was mainly attributable to lower sales volumes across both the retail & distribution segments. In the retail segment specifically, four stores had been closed as of Q3 2025, contributing to the reduction in sales.

As a result, the Group recorded a loss before tax (“LBT”) of RM1.00 million in Q3 2025, compared to a LBT of RM0.73 million in Q3 2024.

**Current year to date ended 30 September 2025 (“Q3 2025”) against preceding year corresponding period dated 30 September 2024 (“Q3 2024”)**

For the FPE 30 September 2025, the Group registered revenue of RM58.25 million, compared to RM68.55 million in FPE 30 September 2024, representing a decrease of RM10.30 million or 15.02%.

The Group recorded a LBT of RM2.02 million in FPE 30 September 2025, compared to a LBT of RM2.43 million in FPE 30 September 2024.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

**B2 Comment on material change in profit before taxation for current quarter compared with the immediately preceding quarter**

|                     | Current Quarter 30<br>September 2025 | Immediate Preceding<br>Quarter 30 June 2025 | Variance |          |
|---------------------|--------------------------------------|---------------------------------------------|----------|----------|
|                     | RM'000                               | RM'000                                      | RM'000   | %        |
| Revenue             | 18,481                               | 18,522                                      | (41)     | (0.22%)  |
| Gross Profit        | 7,786                                | 8,096                                       | (310)    | (3.83%)  |
| Gross Profit Margin | 42.13%                               | 43.71%                                      |          |          |
| Loss Before Tax     | (1,002)                              | (753)                                       | (249)    | (33.07%) |

For the current quarter under review, the Group registered revenue of RM18.48 million and LBT of RM1.00 million as compared to the revenue of RM18.52 million and LBT of RM0.75 million reported in the preceding quarter.

**B3 Prospects**

As anticipated, consumer sentiment has remained weak and we expect this subdued trend to continue in the near term. The impact of higher cost of living and economic uncertainty continues to weigh on household spending, especially in discretionary categories.

We are continuing to optimise our store portfolio, focusing on enhancing productivity and channel performance. Plans to close additional underperforming outlets remain on track, as part of a broader strategy to concentrate resources on growth areas and higher-return formats.

Encouragingly, our inventory levels have fallen below RM25 million, aligned with our internal targets for more agile and efficient inventory management. This marks a significant milestone in our efforts to improve working capital and reduce operational risk.

Looking ahead, we will remain focused on strengthening our brand portfolio and scaling high-potential brands. Recent additions include Jamie Kay, Snuggle Bunnies, Noodoll, and K-MOM. We aim to scale up these brands in 2026 and beyond. These additions, coupled with an ongoing emphasis on digital transformation, position us to capture future growth when market conditions improve.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

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**B4 Variance between Actual Profit and Forecast Profit**

The Group has not provided any profit forecast in any public documents and announcements.

**B5 Taxation**

|              | 3 months ended |            | 9 months ended |            |
|--------------|----------------|------------|----------------|------------|
|              | 30.09.2025     | 30.09.2024 | 30.09.2025     | 30.09.2024 |
|              | RM'000         | RM'000     | RM'000         | RM'000     |
| Current tax  | -              | 90         | -              | 315        |
| Deferred tax | 1              | 14         | 25             | 54         |
| Total        | <b>1</b>       | <b>104</b> | <b>25</b>      | <b>369</b> |

Income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated assessable profit before tax for the current quarter and current financial period.

**B6 Unquoted investments and properties**

There were no purchases or sales of unquoted investment or properties for the current quarter.

**B7 Quoted securities**

There were no acquisitions or disposals of quoted securities for the current quarter and the financial period to date.



## **NOTES TO THE INTERIM FINANCIAL STATEMENTS THIRD QUARTER ENDED 30 SEPTEMBER 2025**

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### **B8 Status of Corporate Proposals**

Save as disclosed below, there is no corporate proposal announced but pending completion as at the date of this report:-

On 10 October 2025, UOB Kay Hian (M) Sdn Bhd (formerly known as UOB Kay Hian Securities (M) Sdn Bhd, had on behalf of the Board, announced that the Company had entered into a conditional scheme agreement with Arvex Berhad (“**Arvex**”), a newly incorporated company established to serve as the holding company of KHJ, to facilitate the implementation of the proposed internal reorganisation by way of a members’ scheme of arrangement under Section 366 of the Companies Act 2016 comprising the following:-

- (i) proposed shares exchange of 380,000,000 ordinary shares in KHJ (“**KHJ Share(s)**”), representing the entire issued share capital of KHJ with 380,000,000 new ordinary shares in Arvex (including treasury shares, if any) (“**Arvex Share(s)**”) on the basis of 1 new Arvex Share for every 1 existing KHJ Share held on an entitlement date to be determined later; and
- (ii) proposed assumption of the listing status of KHJ by Arvex as well as the admission of Arvex to and withdrawal of KHJ from the Official List of Bursa Securities with the listing of and quotation for all Arvex Shares on the ACE Market of Bursa Securities.

(Collectively referred to as “**Proposed Internal Reorganisation**”)

The Proposed Internal Reorganisation aligns with KHJ’s long-term objectives to establish a more flexible corporate structure that enables the Group to pursue growth initiatives and business expansion in a more efficient and scalable manner. The establishment of Arvex as the new holding company will provide an adaptable platform to support future corporate exercises and expansion plans. It will also enhance resource allocation, risk management, and strategic focus.

### **B9 Off Balance Sheet Financial Instruments**

The Group does not have any financial instruments with off balance sheet risk as at the end of current quarter to the date of the interim financial report.

### **B10 Material Litigation**

As at the date of this report, there is no litigation against the Group which has a material effect on the financial position of the Group and the Board is not aware of any material litigation or any proceedings pending or threatened or of any fact likely to give rise to any proceedings.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

**B11 Earnings Per Share (“EPS”)**

|                                                            | <b>3 months ended</b> |                   | <b>9 months ended</b> |                   |
|------------------------------------------------------------|-----------------------|-------------------|-----------------------|-------------------|
|                                                            | <b>30.09.2025</b>     | <b>30.09.2024</b> | <b>30.09.2025</b>     | <b>30.09.2024</b> |
| <b>BASIC EPS</b>                                           |                       |                   |                       |                   |
| Loss attributable to owners of the Company (RM'000)        | (1,003)               | (834)             | (2,047)               | (2,800)           |
| Weighted average number of ordinary shares in issue ('000) | 380,000               | 380,000           | 380,000               | 380,000           |
| Basic EPS (sen)                                            | (0.26)                | (0.22)            | (0.54)                | (0.74)            |

**Notes:**

The basic earnings per share is computed based on profit after tax attributable to the owners of the Company and divided by the weighted average number of shares in issue as at 30 September 2025.

There was no dilution in the earning per share as there was no potential diluted ordinary share outstanding as at the end of the current period under review.



**NOTES TO THE INTERIM FINANCIAL STATEMENTS**  
**THIRD QUARTER ENDED 30 SEPTEMBER 2025**

**B12 Notes to the Statement of Comprehensive Income**

|                                                                                        | <b>3 months ended</b> |                   | <b>9 months ended</b> |                   |
|----------------------------------------------------------------------------------------|-----------------------|-------------------|-----------------------|-------------------|
|                                                                                        | <b>30.09.2025</b>     | <b>30.09.2024</b> | <b>30.09.2025</b>     | <b>30.09.2024</b> |
|                                                                                        | <b>RM'000</b>         | <b>RM'000</b>     | <b>RM'000</b>         | <b>RM'000</b>     |
| The following items have been charged / (credited) in arriving profit from operations: |                       |                   |                       |                   |
| Auditors' remuneration                                                                 | 45                    | 54                | 134                   | 162               |
| Amortisation of right-of-use assets                                                    | 1,242                 | 1,614             | 3,584                 | 5,224             |
| Depreciation for plant and equipment                                                   | 529                   | 748               | 1,690                 | 2,334             |
| Finance costs:                                                                         |                       |                   |                       |                   |
| Unwinding of interest expense of provision for restoration cost                        | 3                     | 5                 | 11                    | 14                |
| Lease interest expense                                                                 | 139                   | 153               | 363                   | 461               |
| Fit out contribution                                                                   | -                     | (42)              | -                     | (125)             |
| Gain on disposal of plant and equipment                                                | (22)                  | -                 | (22)                  | -                 |
| Gain on termination of MFRS 16                                                         | (109)                 | (22)              | (104)                 | (22)              |
| Loss / (Gain) on foreign exchange:                                                     |                       |                   |                       |                   |
| - Realised                                                                             | 64                    | (46)              | 96                    | (14)              |
| - Unrealised                                                                           | (75)                  | 92                | (40)                  | 52                |
| Interest income                                                                        | (337)                 | (205)             | (877)                 | (534)             |
| Inventories:                                                                           |                       |                   |                       |                   |
| - Written down / (Reversal)                                                            | -                     | (47)              | 11                    | (75)              |
| - Written off                                                                          | 142                   | 71                | 279                   | 193               |
| Plant and equipment written off                                                        | -                     | -                 | 33                    | 3                 |
| Rent concessions                                                                       | -                     | -                 | -                     | (6)               |
| Unwinding of interest income – refundable deposit                                      | (11)                  | (26)              | (38)                  | (78)              |

**B13 Authorisation for issue**

The interim financial report was authorised for issue by the Board in accordance with a resolution of the Board dated 21 November 2025.